

# Financial Results for the Three Months Ended June 30, 2024

We have paid extremely close attention to the information provided and contained in the handouts. The forward-looking statements included in the information are our estimates based on the information available at the time of publication, and therefore contain potential risks and uncertainties.

Therefore, changes in a number of factors could cause actual results to differ materially from the future prospects described.

Information contained in the handouts for this session **must not be quoted, reprinted or copied without our prior permission.** 

## Financial Results Summary

(For the Three Months Ended June 30, 2024)

|                                     |                        | 1Q Performance |            |                       |                  | l <sup>st</sup> half p | 1 <sup>st</sup> half projections |               | Full year projections |                      | ons        |                  |             |
|-------------------------------------|------------------------|----------------|------------|-----------------------|------------------|------------------------|----------------------------------|---------------|-----------------------|----------------------|------------|------------------|-------------|
| ļ                                   | FY ended March 2024    |                | FY end     | ling March 2025       |                  |                        | FY ending                        | ng March 2025 |                       | FY ending March 2025 |            | )25              | Record high |
|                                     |                        |                |            |                       |                  |                        |                                  |               |                       |                      |            | 1                |             |
| Unit: million yen                   | Performance Percentage | Performance    | Percentage | Increase/<br>decrease | Year-on<br>-year | Quantity               | Planned                          | Percentage    | Progress<br>rate      | Planned              | Percentage | Progress<br>rate |             |
| Trays                               | 10,402 19.5            | 10,149         | 18.4       | -252                  | 97.6%            | <i>99.1%</i>           | 21,673                           | 18.7          | 46.8%                 | 44,455               | 18.8       | 22.8%            |             |
| Lunchboxes and<br>prepared food     | 30,594 57.5            | 30,890         | 56.0       | +296                  | 101.0%           | 103.1%                 | 65,153                           | 56.2          | 47.4%                 | 131,524              | 55.7       | 23.5%            |             |
| Subtotal                            | 40,997 77.0            | 41,040         | 74.4       | +43                   | 100.1%           | 101.8%                 | 86,826                           | 74.9          | 47.3%                 | 175,979              | 74.6       | 23.3%            |             |
| Other products                      | 970 1.8                | 839            | 1.5        | -131                  | 86.5%            |                        | 1,884                            | 1.6           | 44.6%                 | 3,831                | 1.6        | 21.9%            |             |
| Sales of products                   | 41,968 78.8            | 41,880         | 76.0       | -87                   | 99.8%            |                        | 88,710                           | 76.5          | 47.2%                 | 179,810              | 76.2       | 23.3%            |             |
| packaging materials                 | 10,697 20.1            | 12,788         | 23.2       | +2,090                | 119.5%           |                        | 26,084                           | 22.5          | 49.0%                 | 53,750               | 22.8       | 23.8%            |             |
| Other goods                         | 567 1.1                | 463            | 0.8        | -104                  | 81.6%            |                        | 1,206                            | 1.0           | 38.4%                 | 2,440                | 1.0        | 19.0%            |             |
| Sales of goods                      | 11,265 21.2            | 13,251         | 24.0       | +1,986                | 117.6%           |                        | 27,290                           | 23.5          | 48.6%                 | 56,190               | 23.8       | 23.6%            |             |
| Net Sales                           | 53,233 100.0           | 55,131         | 100.0      | +1,898                | 103.6%           |                        | 116,000                          | 100.0         | 47.5%                 | 236,000              | 100.0      | 23.4%            |             |
| Operating profit                    | 2,980 5.6              | 2,190          | 4.0        | -790                  | 73.5%            |                        | 6,400                            | 5.5           | 34.2%                 | 17,800               | 7.5        | 12.3%            |             |
| Ordinary profit                     | 3,241 6.1              | 2,244          | 4.1        | -996                  | 69.2%            |                        | 6,500                            | 5.6           | 34.5%                 | 18,000               | 7.6        | 12.5%            |             |
| Profit attribute<br>to owners of    | 2,244 4.2              | 1,452          | 2.6        | -792                  | 64.7%            |                        | 4,361                            | 3.8           | 33.3%                 | 12,122               | 5.1        | 12.0%            |             |
| Ordinary profit before depreciation | 7,037                  | 5,961          |            | -1,076                | 84.7%            |                        | 13,950                           |               | 42.7%                 | 32,800               |            | 18.2%            |             |

#### 

#### **Products>**

- •Sales of products with high added value, including eco-friendly
- products, new low-foamed PS containers, remained strong.

•Sales volume Year-on-year 101.8%.

- Adjusting for two fewer days in June:around 103%.
- July has remained at approximately 104%.
- Focus on negotiating product price revisions

#### <u>Goods</u>>

- Proposal for efficiency improvement using the FPCO Group's infrastructure
- M&A effects of APEX Corporation

#### ♦ Product sales composition



#### <u> ♦Year-on-year</u>

|                    | 1Q results | 2Q plan | 1 <sup>st</sup> half<br>plan | 2 <sup>nd</sup> half<br>plan | Full-year<br>plan |
|--------------------|------------|---------|------------------------------|------------------------------|-------------------|
| Sales of products  | 99.8%      | 107.6%  | 103.8%                       | 105.7%                       | 104.8%            |
| Quantity           | 101.8%     | 105.0%  | 105.0%                       | 100.0%                       | 102.5%            |
| Ordinary<br>profit | 69.2%      | 106.6%  | 89.8%                        | 120.5%                       | 107.3%            |

#### **♦**Ordinary profit ratio

| • •                      |      |      |      |      |      |  |
|--------------------------|------|------|------|------|------|--|
| Ordinary<br>profit ratio | 4.1% | 7.0% | 5.6% | 9.6% | 7.6% |  |

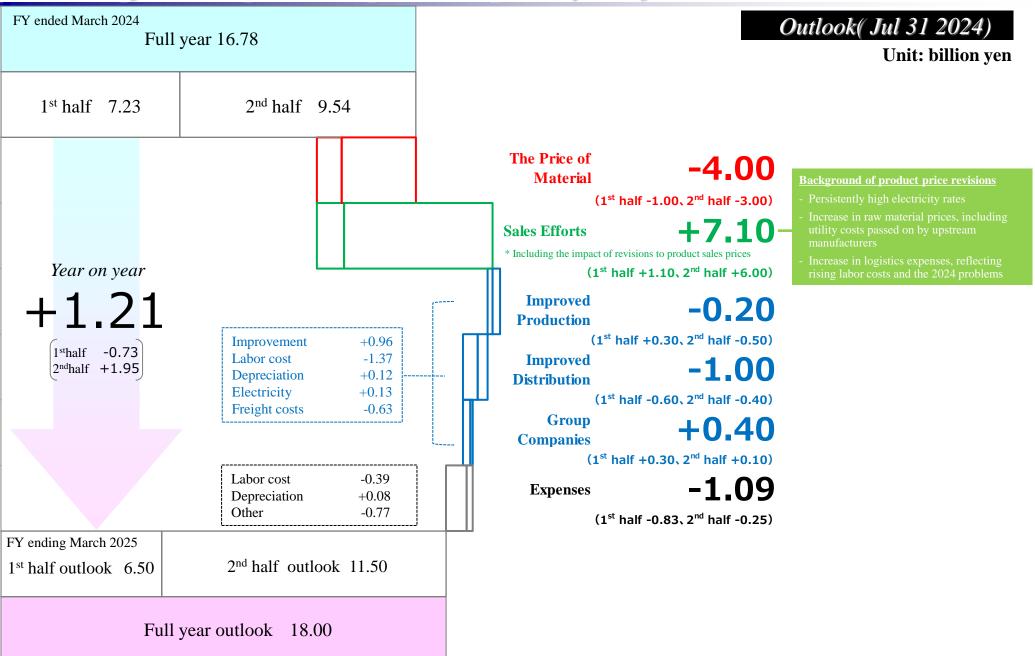
### Results for Increase/Decrease in Ordinary Profit (For the Three Months Ended June 30,2024)

| FY ended March 2024            |                          | Full year 16.7 | 8  |
|--------------------------------|--------------------------|----------------|--|
| 1 <sup>st</sup> ha             | alf 7.23                 |                | 2 <sup>nd</sup> half 9.54  |
| 1Q 3.24                        | The Price of<br>Material | -0.50          |  |
|                                | Sales Efforts            | +0.15          |  |
| Year on year<br>— <b>1.00</b>  | Improved<br>Production   | +0.35          | Improvement +0.13  |
|                                | Improved<br>Distribution | -0.35          | Labor cost -0.46<br>Depreciation +0.06<br>Electricity +0.46<br>Freight costs -0.14 |
|                                | Group<br>Companies       | +0.05          | Labor cost -0.09   |
| Y ending March 2025<br>1Q 2.24 | Expenses                 | -0.70          | Depreciation +0.02<br>Other -0.63  |
| 1 <sup>st</sup> half outlo     | ook 6.50                 |                | 2 <sup>nd</sup> half outlook 11.50   |

Full year outlook 18.00

Unit: billion yen

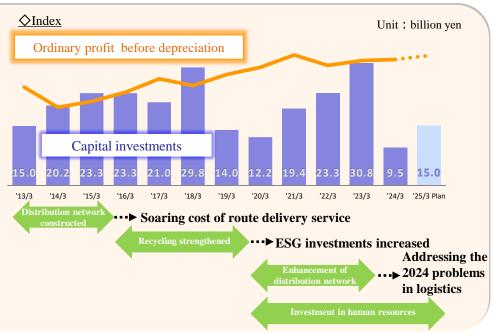
### Outlook for Increase/Decrease in Ordinary Profit (For the FY Ending March 2025)



### Capital Investments and R&D Costs (For the Three Months Ended June 30, 2024)

|                                |                     | 1Q performar | ice                                 | 1 <sup>st</sup> half projections |                  | Full year projections |                  |
|--------------------------------|---------------------|--------------|-------------------------------------|----------------------------------|------------------|-----------------------|------------------|
|                                | FY ended March 2024 | FY en        | ding March 2025                     | FY ending March 2025             |                  | FY ending March 2025  |                  |
| Unit: million yen              | Performance         | Performance  | Increase /<br>decrease Year-on-year | Planned                          | Progress<br>rate | Planned               | Progress<br>rate |
| Tangible fixed assets          | 1,965               | 3,139        | +1,173 159.7%                       | 7,400                            | 42.4%            | 14,500                | 21.7%            |
| Intangible fixed assets        | 68                  | 98           | +30 143.9%                          | 100                              | <i>98.9</i> %    | 500                   | 19.8%            |
| Capital investments            | 2,034               | 3,238        | +1,203 159.2%                       | 7,500                            | 43.2%            | 15,000                | 21.6%            |
| Depreciation                   | 3,795               | 3,716        | -79 97.9%                           | 7,450                            | 49.9%            | 14,800                | 25.1%            |
| Research and development costs | 282                 | 339          | +57 120.3%                          | 803                              | 42.3%            | 1,610                 | 21.1%            |

| Major Capital Investments Unit: million yen                                       | Total<br>investment | Plan in period | 1Q<br>performance |
|---|---------------------|----------------|-------------------|
| Investment in original products:  |                     |                |                   |
| Improving production capacity and quality of Eco APET products                    |                     |                |                   |
| <ul> <li>Eco PET materials:Increase in the productivity (Kanto, Chubu)</li> </ul> | 780                 | 780            | 27                |
| <ul> <li>Eco PET materials:Reinforcement of the production capacity</li> </ul>    | 899                 | 899            | 15                |
| (Nishinihon PET-Bottle recycle Co., Ltd.)   |                     |                |                   |
| <ul> <li>Eco APET products:Reinforcement of the production capacity</li> </ul>    | 973                 | 973            | 278               |
| Investment corresponding to expansion of the sales quantity:                      |                     |                |                   |
| Stable supply, Efficiency improvement, Maintenance of working environment         |                     |                |                   |
| Introduction of automation facilities   |                     | 429            | 0                 |
| <ul> <li>Reinforcement of the production capacity of</li> </ul>                   |                     | 890            | 386               |
| Conventional material products  |                     |                |                   |
| ♦ Kansai Sorting Plant To be completed in Sep. 2024                               | 944                 | 753            | 198               |
| <ul> <li>Enhancement of Group companies' production sites</li> </ul>              |                     |                |                   |
| Expansion of cardboard factory To be completed in Aug. 2024                       | 3,527               | 1,473          | 1,194             |
| ♦ Molds   |                     | 1,872          | 365               |
| ♦ IT investments  |                     | 525            | 106               |



## **Balance Sheet**

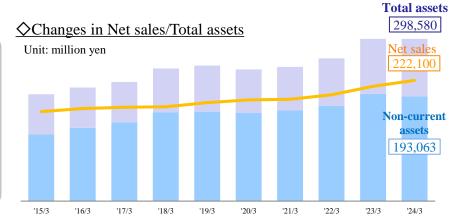
### (For the Three Months Ended June 30, 2024)

|                                  | Previous            |                    |                       |              |   |        |  |  |
|----------------------------------|---------------------|--------------------|-----------------------|--------------|---|--------|--|--|
|                                  | consolidated        | 1Q performance     |                       |              |   |        |  |  |
|                                  | fiscal year         |                    |                       |              |   |        |  |  |
|                                  | FY ended March 2024 |                    |                       | FY ending    | March 2025                                |        |  |  |
| Unit: million yen                | As of March 31,2024 | As of June 30,2024 | Increase/<br>decrease | vs. Mar. '24 | Breakdown of main increases and decreases |        |  |  |
| Current assets                   | 105,516             | 102 100            | -3,416                | 96.8%        | Cash and deposits                         | -2,378 |  |  |
|                                  | 105,516             | 102,100            | -3,410                | 90.070       | Notes and accounts receivable-trade       | -736   |  |  |
| Noncurrent assets                | 193,063             | 193,267            | +203                  | 100.1%       |   |        |  |  |
| Total assets                     | 298,580             | 295,368            | -3,212                | 98.9%        |   |        |  |  |
| Current liabilities              | 86,201              | 86,665             | +464                  | 100.5%       |   |        |  |  |
| Noncurrent liabilities           | 66,534              | 63,863             | -2,670                | 96.0%        | Long-term loans payable                   | -2,697 |  |  |
| Total liabilities                | 152,735             | 150,529            | -2,206                | 98.6%        |   |        |  |  |
| Net assets                       | 145,844             | 144,839            | -1,005                | 99.3%        | Retained earnings                         | -1,338 |  |  |
| Total liabilities and net assets | 298,580             | 295,368            | -3,212                | 98.9%        |   |        |  |  |
|                                  | Equity ratio        | 18.8%              |                       |              |   |        |  |  |

Equity ratio

48.8%

- Assets Strategic investments for boosting the production capacity of original products and ensuring stable supply Utilization of infrastructure to propose efficiency improvements to business partners
- Liabilities Utilization of borrowing as capital for strategic investment
- Net assets Maintaining A-grade rating for low-cost funding Strengthening shareholder returns.



# **Cash Flows**

### (For the Three Months Ended June 30, 2024)

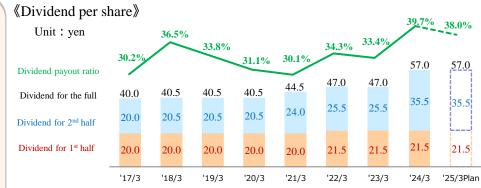
|   | 1Q performance                     |             |   |  |  |  |  |
|---|------------------------------------|-------------|---|--|--|--|--|
| Unit: million y en                                    | FY ended March 2024<br>Performance | Performance | FY ending March 2025<br>Breakdown of main items   |  |  |  |  |
| CF from operating activities                          | 8,394                              | 5,923       | Income before income taxes2,235Depreciation3,716Increase in notes and accounts payable - trade2,090Income taxes paid-2,557*FY ended March 2024 performance includes refunded consumption tax of 2,192 million yen |  |  |  |  |
| CF from investing activities                          | -5,056                             | -2,480      | Purchase of property, plant and equipment -2,150  |  |  |  |  |
| Free cash flows                                       | 3,338                              | 3,443       |   |  |  |  |  |
| CF from financing activities                          | -5,202                             | -6,215      | Repayment of long-term loans payable-3,115Cash dividends paid-2,821   |  |  |  |  |
| Net increase(decrease)in cash<br>and cash equivalents | -1,863                             | -2,772      |   |  |  |  |  |
| Cash and cash equivalents<br>at end of period         | 20,392                             | 21,328      |   |  |  |  |  |

- CF from operating activities Ensuring profit by selling original products and streamlining efforts
- CF from investing activities

Strategic investment to construct the bases to make a profit for future M&A to expand products and services and leverage logistics infrastructure

### ■ CF from financing activities

January 2024Increase in dividend payout ratio  $30\% \rightarrow 40\%$ February 2024Acquisition of treasury shares conducted 3 billion yen



\* On October 1, 2020, the Company implemented a two-for-one common stock split.

The indicated dividend amount is based on the assumption that the stock split was implemented at the beginning of the fiscal year ended March 31, 2017